FY2019-2021

Better Connections Grant Program Application Guidelines

Program Website: http://vtrans.vermont.gov/planning/projects-programs/better-connections





Better Connections Grant Program

Vermont Agency of Transportation
Vermont Agency of Commerce and Community Development in collaboration with:

Vermont Agency of Natural Resources Vermont Department of Health

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Grant Deadlines

- Pre-application meeting deadline: December 31, 2018
- RPC confirmation of municipal planning process: January 31, 2019
- Application Deadline: January 31, 2019 @ 4:00 p.m.

Better Connections Application Checklist

Download the Cover Sheet, Resolution Form, Application Form, and this application packet at: http://vtrans.vermont.gov/plan_ning/projects-programs/Better Connections. The website also shares examples of previous successful Better Connections applications, a list of funded Better Connections projects, and additional support documents.

Electronically submitted application materials must include:

Applications are due Thursday, **January 31**, **2019** at 4:00 PM and **MUST** be submitted **BOTH** electronically and in hard copy.

Grant Application Cover Sheet 1 page
To be completed by the local project manager. An authorized signature is necessary on one of the five mailed paper copies. (Page 3 of the <u>Grant Application Form.</u>)
Grant Application Form 10 single-sided pages
Complete pages 4-10 of the <u>Grant Application Form</u> - Must not exceed 10 single sided
pages, with a minimum of 11-point font. Resolution Form 1 page
A letter of support from the legislative body of the municipality, such as selectboard, village trustees or city council. (Page 13 of the <u>Grant Application Form</u> .)
Confirmed Planning Process Letter From the municipality's regional planning commission.
District Contact Documentation of contact with VTrans District Office if project is on the State Highway System.
Project Area Map Include a clearly annotated map that delineates the project area, key features, issues and opportunities.
Appendices no page limit Additional supporting documents, including letters of support, previous planning studies, capital improvements, private investments and ongoing grants and projects.

Electronic applications are due 4:00PM, Thursday, January 31, 2019. Email them to Jackie.Cassino@vermont.gov. Put the municipality's name and project in the subject line. If your materials exceed 10MB, divide them into two emails and include 1 of 2 and 2 of 2 in the subject line. Request a Read Receipt if you want confirmation that your application had been received.

If you encounter any issues with the electronic submittal process, please contact: Jackie Cassino, VTrans Better Connections Program Manager <u>Jackie.Cassino@vermont.gov</u> (802) 272-2368

<u>Also mail or hand-deliver five (5) paper copies</u> of all electronically submitted application materials. Paper copies must have an original signature and be submitted on white, 8-1/2" x 11" recycled paper. No covers or additional binding.

Mailed applications must be POSTMARKED by January 31, 2019 and sent to:

Jackie Cassino, Planning Coordinator VT Agency of Transportation Policy and Planning 1 National Life Drive Montpelier, VT 05633

Program Overview

The Better Connections Grant Program (the Program) invites municipalities to apply for funding in the 2019 grant cycle. The annual Program is a competitive grant reimbursement program available to Vermont municipalities outside of Chittenden County¹ with approximately \$200,000 in total funding available, inclusive of a 10% local cash match. Awards may range between \$35,000 and \$67,500 (exclusive of ANR's Clean Water Funding). Projects are selected on a competitive basis.

The Better Connections program aims to improve state interagency coordination by providing targeted assistance and funding to awarded communities to align state and local investments to increase transportation options, improve water quality, public health and economic vitality in Vermont's community centers. The interagency program provides targeted assistance to: 1.) Help communities identify and prioritize their goals and projects; 2.) Develop an action-oriented roadmap to achieve the goals and move projects forward; 3.) Link the communities to a growing network of public and philanthropic partners to help them implement their priority projects.

The Program is led by: the Vermont Agency of Transportation (VTrans) and the Vermont Agency of Commerce and Community Development (ACCD) in collaboration with the Vermont Agency of Natural Resources (ANR) and Vermont Department of Health (VDH). The Program is primarily funded by the federal transportation legislation, Fixing America's Surface Transportation (FAST) Act, under an agreement with the Federal Highway Administration, with additional staff support and funding provided by the State of Vermont, ACCD, VTrans, ANR and VDH. Awarded projects are administrated by VTrans on behalf of a local jurisdiction according to state and federal requirements.

This year, the Better Connections program expanded its partnership to include funding and staff support from the Agency of Natural Resources, Clean Water Fund and the Vermont Department of Health.

Clean Water Fund Grants

The Clean Water Fund will provide additional resources to incorporate water quality planning into the transportation and land use planning process. The Clean Water Funds support projects that improve water quality by reducing nutrient and sediment pollution. The Clean Water Fund application form provides additional information on the eligibility, criteria, and requirements of the "add-on" Clean Water Funds.

Vermont Department of Health Quick Build Grants

The Vermont Department of Health is targeting additional "quick build" grants to awarded municipalities to accelerate the implementation of projects that support public health, physical activity, and access to healthy foods to prevent chronic conditions. The VDH Quick Build grants will be offered to the awarded Better Connections communities in 2019/2020 and administered by the VDH during a separate grant application process and timeline.

Program Purpose and Objectives

By providing resources and state assistance, the Program encourages municipalities to proactively coordinate land use decisions with transportation investments that improve water quality, encourages physical activity, and builds community vitality. The Program works in partnership with municipalities and other stakeholders to accomplish the following objectives:

- Provides safe, multi-modal and resilient transportation system that supports the Vermont economy
- Supports downtown and village economic development and revitalization efforts
- Leads directly to project implementation (demonstrated by community capacity and readiness to implement)

¹ Chittenden County Regional Planning Commission (CCRPC) is already investing in these types of projects through a similar program funded by federal metropolitan transportation planning funds for municipalities in Chittenden County. Chittenden County municipalities with projects integrating transportation and land use decisions should contact <u>CCRPC</u> for information on their program.

Priority consideration will be given to projects that:

- 1. Are located within (or adjacent to) a state designated downtown, village center, neighborhood development area, new town center or growth center. (To determine if your community has a state designation, visit the Vermont Planning Atlas).
- 2. Represent inter-municipal efforts.
- 3. Demonstrate a local commitment to the project (as represented by the commitment of in-kind staff services, an overmatch of local funds, strong community and partner support (evidenced through letters of support) or complementary local activities or initiatives).
- 4. Support water quality improvements that reduce nutrient and sediment pollution (by applying for a Clean Water Fund planning project as part of the Better Connections application).

Eligible Applicants

Applicants must be a unit of local government (town, city, or village) in Vermont outside of Chittenden County with a confirmed local planning process. To be confirmed, an adopted municipal plan must be approved by January 31, 2019 by the municipality's Regional Planning Commission (RPC) and the municipality must maintain efforts to provide local funds for municipal and regional planning purposes as required by 24 V.S.A. §4350.

For the purposes of the Program, a municipality is defined by <u>24 V.S.A §4303 (12)</u>. Under this definition an incorporated village is not considered a separate municipality unless the village adopts its own village plan and one or more bylaws either before, concurrently with, or subsequent to such action by the town.

Awarded projects must be consistent with the goals of the regional and municipal plan. Intermunicipal efforts are encouraged and multiple municipalities may apply as a consortium. If applying as a consortium, all towns must have a confirmed municipal plan by January 31, 2019. Consortium applications must address a shared issue and identify a lead municipality to administer the project. If applying as a consortium, each town must submit a resolution, designating the same local project manager and showing support from the legislative body of the municipality, such as selectboard, village trustees or city council.

Only one project per municipality can be funded in each grant cycle. If a municipality is awarded funds in the two previous grant years, the municipality is not eligible to apply in this year's grant cycle.

Municipalities are ineligible to receive funds if they are (a) suspended or debarred by the Federal Government; (b) delinquent in submitting their subrecipient annual reports; or (c) delinquent in submitting their Single Audit Reports (if required).

Eligible Projects

Program grants are for master planning projects that inform local policy decisions, identify priorities, guide future investment, and facilitate the implementation of projects. Projects should address the program purpose and objectives (page 2) to improve the multimodal transportation system, downtown and village revitalization, and lead to project implementation. All projects must include an effective community visioning process and robust stakeholder involvement. The program funds various types of master planning for regions, downtowns and villages, neighborhoods, and streets and corridors. See program website for examples or prior projects funded by the Better Connections program.

Master plans are specific in focus and they present a community-driven vision of the physical environment for a region/downtown/village center/neighborhood/corridor for the next 10 years. Master plans engage the community in a process to evaluate ways to enhance their community through improved multimodal connectivity, active transportation and complete streets, access management, traffic calming, parking, wayfinding, rehabilitation of buildings, or redevelopment of sites, housing, land use, stormwater management, and zoning bylaw and form-base code development. In addition to the physical master plan, there can be a corresponding economic and marketing plan to ensure the market viability of the proposed improvements and inform the

municipality's capital planning. A successful master plan will include an extensive and diverse public engagement process with multiple public meetings, workshops, charrettes, and/or pop-up events. The plans are action-oriented and layout a strategic implementation plan for both short-term and long-term public and private investments in the defined project area.

Ineligible Projects

The Program funds eligible planning activities only. The following are <u>not</u> eligible uses for Program funds.

- Right-of-way acquisition
- Detailed engineering
- Construction
- Land Surveying
- Project Scoping
- Political Activities
- Stormwater/sewer system detailed design
- Construction of transportation system facilities
- Capital oriented implementation actions
- Projects inconsistent with the goals of the Municipal or Regional Plan
- Regional Plans and Municipal Plans
- Municipal-wide bylaws and standards
- Municipal and regional planning commission staff time
- Projects located within Chittenden County
- Support plans, bylaws and policies that violate the State or Federal Fair Housing Act. Fair
 Housing Training is available to all grantees and is encouraged for projects which relate to
 housing and/or revisions to zoning bylaws. Please contact Shaun Gilpin, Housing Policy
 Specialist for the Department of Housing and Community Development at
 Shaun.Gilpin@vermont.gov if you're interest in participating in a training.

NOTE:

- Poor administrative performance on previous state grants will affect the competitiveness of an application.
- When application scores are tied and only one can be selected for funding, preference will be given to the municipality without a recent Program Grant and projects located in or adjacent to a state designated center.
- Experience has shown that funding the development of plans and bylaws to include "adopted" versions as a deliverable product is not realistic. Municipal planning and achieving community consensus takes time. Applicants are therefore encouraged to use the grant for activities leading up to (and including) distribution of a draft plan for the first required public hearing by the planning commission or governing body.

Grant Selection Overview

The Program awards grants on an annual basis. Grantees have twenty-one (21) months for projects to be completed. Grant awards range between \$35,000 and \$67,500. Projects are selected on a competitive basis. Additionally, the new Clean Water Funds will provide up to \$35,000 (with no local match) in "add-on" funding to support clean water and stormwater planning.

The Program will involve a three-step project selection process:

Step 1: Pre-application Meeting. All applicants are required to contact the Program Managers, Richard Amore (Richard.Amore@vermont.gov) and Jackie Cassino (Jackie.Cassino@vermont.gov) to set up a pre-application meeting. All pre-application meetings will be conducted by conference call and shall occur prior to December 31, 2018. VTrans and ACCD staff will conduct a preliminary screening process through a pre-application meeting with the potential applicant.

- **Step 2:** Formal Review. Program Managers (PMs) will review the submitted applications to ensure they are complete and meet all program requirements. Incomplete submissions and those that do not meet program requirements will not be considered for funding. PMs will review scope of work tasks proposed for each project and the estimated budget. Once budgets and scopes are reviewed for all projects, the submissions will be forwarded on to the Grant Selection Committee for full evaluation, with award decisions announced by March 15, 2019.
- Step 3: Grant Selection Committee Evaluation. The Grant Selection Committee is comprised of representatives from VTrans, Agency of Commerce and Community Development, the Agency of Natural Resources (ANR), the Vermont Department of Health, and the Vermont Association of Planning and Development Agencies (VAPDA). The VAPDA selection committee representative will not review nor score applicants from their respective region. The Selection Committee will evaluate all the submissions. The likelihood of a municipality receiving funds will not be known until all submissions are received and evaluated by the selection committee.

By March 15, 2019 successful applicants will be notified via email and an official grant award letter will be sent to the municipality(ies). In the event of partial funding, applicants are asked to submit a modified work plan and budget. Grant agreements and other required documents will be provided shortly thereafter. Completion and electronic submittal of these forms will be required for payment. All grant management forms and instructions will be provided via email. The grant agreement articulates the roles and responsibilities of all parties throughout the project process and payment provisions. The grant award is not final until the agreement between VTrans and the local grantee is signed by all parties.

Use of Consultants

Grantees will contract with consultants for Program projects. To satisfy federal and state requirements, use of an appropriate means of consultant solicitation and procurement is required prior to selection of a consultant. To avoid conflicts of interest, applicants should be aware that if consultant assistance is used in the preparation of the Program grant submission (i.e. in the development of the scope of work for the study), that consultant will not be eligible to conduct the work. A sample request for proposals (RFP) template and guidance on where to advertise the RFP is located on the Program website.

Program Managers Role in Local Projects

VTrans and ACCD program managers will assist the municipality throughout the planning process, assisting in the consultant procurement process, including, but not limited to: serving on the municipal project selection committee; cooperatively developing the final scope of work, schedule, budget, and contract for each individual project along with the municipal project manager, local representative, and where appropriate, RPC representative. In addition, the Program managers will actively work with the awarded communities during the life of the project, serving on the local steering committee, attending public outreach meeting, reviewing draft products, and providing targeting assistance and resources to support the development and implementation of the local planning effort. Program managers also provide post-plan technical assistance and connect the municipality to funding resources and partners to support plan implementation.

Program Funding

The Program provides a total of \$200,000 consisting of \$180,000 in grant funds and up to \$20,000 in local cash match. Grant funds consist of: \$160,000 in Federal Highway Administration (FHWA) State Planning and Research Funds; and \$20,000 in ACCD funds. It is anticipated that the program will fund 2-3 projects per grant cycle. The maximum total grant award is \$67,500 (with 10% match requirement and a total project cost of \$75,000). Awards may range between \$35,000 and \$67,500 (exclusive of ANR's Clean Water Funding). Total funds for the Program may vary from year to year based on the availability of the Federal and State resources. VTrans and ACCD reserve the right to modify the grant program without prior notice.

Clean Water Fund Grants

This year, the Better Connections program expanded its partnership to include an additional \$100,000 in funding from the Agency of Natural Resources, Clean Water Fund. The Clean Water Fund will provide additional resources to incorporate clean water planning into the transportation and land use planning process. In the 2019 grant cycle, an additional \$100,000 has been allocated from the Clean Water Fund to address water quality related planning needs. Each municipality may apply for up to an additional \$35,000 (with no local match) to address the mitigation of stormwater runoff, improve water quality by reducing nutrient and sediment, and support the encouragement of low impact development and green stormwater infrastructure. The Clean Water Fund application form provides additional information on the eligibility, criteria, and requirements of the "add-on" Clean Water Funds.

Vermont Department of Health Quick Build Grants

The Vermont Department of Health is targeting additional "quick build" grants to awarded municipalities to accelerate the implementation of projects that support public health, physical activity, and access to healthy foods to prevent chronic conditions. The VDH Quick Build grants will be offered to the awarded Better Connections communities in 2019 and administered by the VDH during a separate grant application process and timeline.

Grantee Obligation and Adminstration

Match Requirement: The Program requires a minimum 10% local cash match of the total project cost. Municipalities may not use other federal or state funding sources to cover the local match. If a municipality is awarded an ACCD Municipal Planning Grant in the same state fiscal year, the municipality cannot apply for a Better Connections Program grant. Leveraging additional funds from other grant programs (state or non-profit) is encouraged and sources should be identified in the project application. Additional consideration will be given to submissions with a commitment of local in-kind staff services or an overmatch of local funds. However, in-kind services are not eligible to satisfy the minimum 10% local cash match requirement. Match funds require documentation at the close-out of the grant. If a project is completed with less than the total project cost expended, the required match funds will be reduced proportionately. There is no match requirement for the "add-on" Clean Water Funding to support water quality planning.

Cost Estimates: Applicants must provide a detailed cost estimate for the planning project in their grant submission. The cost estimate is to be broken down by task. VTrans and ACCD reserve the right to award less than the amount of the applicant's request, based on availability of grant funds. VTrans and ACCD reserve the right to confirm or modify all cost estimates based on prior experience.

Eligible Costs: Program grants and required match can be spent only on "direct project related costs." Eligible costs include consultant costs, postage, travel, supplies and printing. Equipment purchases and indirect costs, including general administrative overhead, are NOT eligible costs. Costs incurred prior to signing the Program grant agreement with VTrans are NOT eligible project costs.

Reimbursement: The Program is a reimbursement program. Applicants submit quarterly invoices for completed work and VTrans pays the state and federal share of the total. Eighty percent (80%) of the total project cost will be paid for with state and federal transportation funds. Ten percent (10%) of the total project cost will be paid for by ACCD's funds. The applicant is required to pay the remaining ten percent (10%) local match of the total project cost plus one hundred percent (100%) of any additional funding above the grant amount necessary to complete the project.

Local Project Management: Local commitment and engaged project management are critical to the success of the project. As a condition of the award, grantees will be asked to provide a written commitment that they will meet all grantee obligations in a timely manner. Grantees must designate a local program manager (LPM) who will:

- Serve as principal contact person for the project;
- Develop the RFP (review the RFP Guidance Document and RFP template online) and advertise (review the RFP Advertisement Guidance document online);
- Manage and coordinate work, including consultant work products;
- Inform local decision makers and elected officials about the process in a timely manner;
- Provide logistical arrangements for stakeholder meetings, public meetings and other engagements as necessary;
- Provide public notification for all local meetings and public events:
- Work with the state Program grant managers and consultant to ensure the completion of all work is on time and within budget;
- Work and coordinate with state Program managers on arranging a state agency review of the draft (50-75%) plan in progress, and:
- Review consultant work produces and payment requests, and;
- Prepare progress reports, match reports, close-out reports, and reimbursement requests.

Grant Administration: Grantees are required to submit project invoices and progress reports on a quarterly basis, beginning upon execution of the grant agreement. The reimbursement is made when the project and its deliverables, as detailed in the Grant Agreement, are complete, the expenditures are properly budgeted and documented (copies of invoices and canceled checks or a detailed transaction report) showing that the funds were spent for the purposes specified in the grant agreement. Invoices must show that grantees have spent or obligated all grant funds and match funds, if applicable, no later than December 1, 2020. Funds that are unused as of December 1, 2020, as well as expenditures that are ineligible or have not been documented, must be returned to VTrans.

While grant activities must be completed by December 1, 2020, grantees have until the end of the month to assemble the final report. The final close-out report and the project reports/files must be submitted electronically via email no later than December 31, 2020. For more information, review the grant administration guide online.

Minor alterations to the work plan or the approved budget may be allowed but only upon request and approval from VTrans. Substantial alterations are not allowed and the final product must remain the same. Projects that cannot be completed within the grant period under the terms of the grant agreement are closed out. The grant will cover eligible work completed and documented costs, however, ineligible or undocumented costs will not be funded and associated funds must be returned.

All final products and public communications must acknowledge funding from the Better Connections Grant Program, administered by VTrans and ACCD in collaboration with the Agency of Natural Resources and VT Department of Health.

Completion of Project Work: The applicant is strongly encouraged to work with their Regional Planning Commission (RPC) and must provide a letter of support and a municipal planning process confirmation letter from the RPC. The applicant <u>must employ third party contractors</u> in order to complete the work associated with a project. The applicant shall have the demonstrated ability to manage federal funds or provide a letter from their RPC confirming their grant technical assistance. The applicant or their RPC shall be the local project manager. RPC technical

Grant Administration Roles

Local Project Managers
May perform all the
functions described in this
document. Awardees can
also elect their RPC to
serve as the LPM - with an
authorized municipal official
serving as the Grant
Administrator.

Grant AdministratorsMunicipal official authorized to sign the Grant
Agreement, Resolution, and submit project invoices.

assistance of projects funded through the Program will be reimbursed directly through the Transportation Planning Initiative (TPI) program funds. <u>The Program does not fund RPC or municipal staff time</u>.

Title VI/Environmental Justice/Americans with Disabilities: Awarded projects are expected to abide by Title VI and related authorities including Executive Order 12898 (Environmental justice) which prohibit discrimination on the basis of race, color, national origin, or income, and other demographic characteristics. They are intended to make planning and decision-making more inclusive and to more equitably share the impacts and benefits of projects that receive federal funding. The public involvement program must include specific steps to provide opportunities for participation by federal Title VI communities. In addition, grants that include planning for pedestrians must consider Americans with Disabilities Act requirements. For more information, see:

- http://www.fhwa.dot.gov/environment/environmental_justice/
- http://www.justice.gov/crt/about/cor/coord/titlevi.php
- http://www.ada.gov//2010ADAstandards_index.htm

Grant Timeline

Better Connections Program projects must be completed within 21 months from the award date. No time extensions are granted.

- Program Grant Announcement: November 2, 2018
- Pre-application meeting deadline: December 31, 2018
- RPC confirmation of municipal planning process: January 31, 2019
- Application Deadline: January 31, 2019 @ 4:00 p.m.
- Award Decisions: March 15, 2019
- Project Started: June 3, 2019
- Project Completed: December 1, 2020
- Final Report Due: December 31, 2020

Final reports must be submitted electronically and in hard copy no later than 4:00PM EST December 31, 2020 to VTrans Better Connections program manager – <u>Jackie Cassino.</u>

Grant Award Criteria

Applications may receive up to a total of 120 points. Projects are selected primarily on scores; also considered are the grant amounts requested, the estimated amount the Program managers believe is needed to complete a project, and ensuring a fair distribution of grant funds to smaller or economically distressed communities is available. Program Managers will consult with other state agencies to gain further insights about the proposed projects as appropriate. VTrans and ACCD reserve the sole right and responsibility to allocate grant resources and modify the program as needed.

Examples of awarded
Better Connections
Program applications, links
to the final Grant Products,
and other resources are on
the Program webpage:
http://vtrans.vermont.gov/pl
anning/projectsprograms/Better
Connections.

Applications are scored using the following priorities and criteria:

1. Well-defined Purpose Need and Project Readiness – Up to 25 points

The application should clearly identify the project scope and expected outcome, its purpose, community need and readiness. Clearly explain how the project addresses a local or regional transportation, land use, and economic development issue, need or opportunity. The application should also clearly demonstrate how the project:

- Explains the purpose of the project and desired outcomes;
- Explains the need for the project, with relevant data (demographic, transportation, land use, safety, health, economic, etc.) and provides information to demonstrate the need in the community;

2. Clear Linkage to Program Purpose and Objectives – Up to 25 points

The project and application support the Better Connections Program Purpose and Objectives. The application should demonstrate how the project will support the following:

- Provides safe, multi-modal and resilient transportation system that supports the Vermont economy
- Supports downtown and village economic development and revitalization efforts
- Leads directly to project implementation (demonstrated by community capacity and readiness to implement)

3. Quality Work Plan, Schedule and Budget – *Up to 25 points*

The work plan is well developed, detailed, focused and tasks are appropriate for the proposed project, timeline and budget. Work Plan is broken up by task and cost estimates are well-documented by task. The Work Plan clearly articulates the expected outcomes of the projects, the deliverables, the responsible parties for each task, the project schedule, phasing and public engagement timeline.

4. Quality Public and Stakeholder Engagement Plan – *Up to 20 points*

An innovative public and stakeholder engagement plan is developed with activities that educate and involve the public and stakeholders in transportation and land use planning and are integrated into the work plan; the application demonstrates cooperation and coordination with relevant local, regional and state organizations and partners including the local VTrans District office, the regional development corporation, regional planning commission, the local business community, local, regional and state stakeholders, and the general public. Projects that engage the public and stakeholders from the start and propose multiple innovative outreach activities (i.e. charrettes, community events, pop-up demonstration projects, etc.) score the highest under this criterion.

5. Application Quality – *Up to 5 points*

The application submission is complete, well-written, clearly identifies the project, and is internally consistent.

- **6. Priority Consideration Points -** *Up to 20 points* (up to five points for each item detailed below):
- Is the study area located in or adjacent to a state designated downtown, village center, neighborhood development area, new town center or designated growth center? (To determine if your community is state designated, visit the <u>Vermont Planning Atlas</u> to view designated boundaries).
- Does the submission represent an inter-municipal effort? An inter-municipal effort is defined as the joint effort of two or more applicants to address a common issue.
- Is the submission supported locally **through** complementary activities and/or funding commitments beyond the minimum cash match requirements? A letter of intent will be required to document the availability of the local cash match. Is there strong community and partner support* for the project?
- Does the project support water quality improvements that reduce nutrient and sediment pollution (by applying for a Clean Water Fund planning project as part of the Better Connections application)?

*Letters of support from the business community, local organizations and regional partners are required to demonstrate this support.

Program Manager Contacts

For questions regarding the Program, contact the Program Managers:

Jackie Cassino | Planning Coordinator

Policy, Planning and Intermodal Development Vermont Agency of Transportation One National Life Drive Montpelier, VT 05633-5001 802.272.2368

jackie.cassino@vermont.gov

Richard Amore | Planning and Project Manager

Community Planning + Revitalization Agency of Commerce and Community Development One National Life Drive Montpelier, VT 05620-0501 802.828.5229 richard.amore@vermont.gov